

**DECLARATION BY TENDERER/CONTRACTING PARTY**

TO: .....  
(Name of SATS Group company / SATS entity at risk)

I/We, ....., hereby declare that:  
(Name of Tenderer/Contracting Party)

- 1) \* Our Company is not related to Temasek Holdings (Private) Ltd (“**Temasek**”) or any of their respective subsidiaries.
- 2) \* Our Company is related to Temasek and/or any of their respective subsidiaries OR Temasek and any of their respective subsidiaries has/have an interest in the shares of our Company (*please complete (a) to (d) below*):
  - (a) the percentage of the shares of our Company in which Temasek and/or any of their respective subsidiaries has an interest, direct or indirect, is ..... % (in total).
  - (b) our immediate holding company and ultimate holding company are ..... (holding .....% of the shareholding of our Company) and ..... (having an interest, direct or indirect, in .....% (in total) of the shareholding of our Company), respectively.
  - (c) our Company is \*listed/unlisted.  
*(If listed, please annex to this Declaration a statement setting out (i) the securities exchange on which your Company’s shares are listed, and (ii) the names of the Directors and Audit Committee members of your Company.)*
  - (d) \*our Company is a member of a group of companies with listed member(s).  
*(Please annex to this Declaration a statement setting out (i) the names of the listed member(s) of the group, (ii) how it/they is/are related to your Company, (iii) the securities exchange on which it/they is/are listed, and (iv) the names of its/their respective Directors and Audit Committee members.)*
- 3) I am/We are \*not a Director or Chief Executive Officer or member of the immediate family (*ie. spouse, child, adopted child, step-child, sibling or parent*) of a Director or Chief Executive Officer, of SATS Ltd. (“**SATS**”).
- 4) I am/We are \*not trustee(s) of any trust of which a Director or Chief Executive Officer of SATS or his immediate family is a beneficiary or (*in the case of a discretionary trust*) is a discretionary object.
- 5) I am/We are \*not a company in which a Director or Chief Executive Officer of SATS or his immediate family has an interest of 30% or more.

I/We confirm that the above information is true and correct. I/We understand that you require the information to comply with Chapter 9 of the SGX-ST Listing Manual.

Date: .....

Signature: .....

Name of Authorised Signatory: .....

Designation of Authorised Signatory: .....

Name of Person/Firm/Company: .....

Company Stamp: .....

Note [\*]: Delete as appropriate.

Words and expressions used herein bear the meanings set out in the SGX-ST Listing Manual or the Companies Act (Chapter 50) of Singapore. Please contact Company Secretary SATS if you require any clarification of this Declaration or any words and expressions used herein.