

Five-Year Group Financial and Operational Summary

	FY2016-17	FY2015-16	FY2014-15	FY2013-14	FY2012-13
Income Statement (\$ million)					
Total revenue	1,729.4	1,698.2	1,753.2	1,786.7	1,819.0
Operating profit	230.6	214.7	178.0	171.0	192.3
Share of results of associates/joint ventures, net of tax	65.2	48.0	48.1	47.2	52.7
Profit after tax	260.8	218.4	190.7	182.1	184.8
Profit attributable to owners of the Company	257.9	220.6	195.7	180.4	184.8
Statement of Financial Position (\$ million)					
Equity holders' funds	1,603.5	1,490.8	1,441.1	1,416.8	1,403.4
Non-controlling interests	87.7	74.3	76.5	97.6	96.8
Total Equity	1,691.2	1,565.1	1,517.6	1,514.4	1,500.2
Property, plant and equipment	538.7	516.8	551.7	567.9	592.2
Investment properties	10.4	13.9	7.0	9.2	11.3
Other non-current assets	873.8	745.4	668.3	718.1	619.5
Current assets	856.5	829.6	792.7	724.6	780.3
Total assets	2,279.4	2,105.7	2,019.7	2,019.8	2,003.3
Non-current liabilities	178.3	70.3	156.3	175.9	193.0
Current liabilities	409.9	470.3	345.8	329.5	310.1
Total liabilities	588.2	540.6	502.1	505.4	503.1
Net Assets	1,691.2	1,565.1	1,517.6	1,514.4	1,500.2
Financial Ratios					
Return on equity (%)	16.7	15.0	13.7	12.8	12.7
Return on total assets (%)	11.9	10.6	9.4	9.1	9.0
Net margin (%)	15.1	12.9	10.9	10.2	10.2
Debt-equity ratio (times)	0.07	0.07	0.07	0.08	0.09
Economic value added (EVA) (\$ million)	92.4	79.6	49.9	39.9	68.5
Productivity and Employee Data					
Value added (\$ million)	1,142.0	1,068.9	1,022.0	1,011.4	1,018.3
Value added per employee (\$)	83,127	76,635	71,704	69,222	70,732
Value added per \$ employment cost (times)	1.54	1.48	1.43	1.43	1.48
Revenue per employee (\$)	125,882	121,749	123,004	122,284	126,354
Staff costs per employee (\$)	54,102	51,653	50,134	48,254	47,705
Average number of employees	13,738	13,948	14,253	14,611	14,396