

# Notification to Shareholders

SATS LTD.

(Incorporated in the Republic of Singapore)

Company Registration No. 197201770G

**18 June 2026**

Dear Shareholder

We are pleased to enclose printed copies of the Notice of Annual General Meeting dated 18 June 2026 and Proxy Form for SATS' upcoming 53<sup>rd</sup> Annual General Meeting which will be held at the Grand Ballroom, Level 4, Grand Copthorne Waterfront Hotel Singapore, 392 Havelock Road, Singapore 169663 on Friday, 17 July 2026 at 10.00 a.m. The meeting will be held in a wholly physical format. **There will be no option for shareholders to participate virtually.**

In line with our continuing efforts to be environmentally friendly, the Letter to Shareholders dated 18 June 2026 ("**Letter to Shareholders**") and Annual Report for the financial year ended 31 March 2026 ("**FY2026**") ("**Annual Report**") will be published on the SATS website at the URL <https://www.sats.com.sg/AGM2026>. These documents may be viewed using an internet browser or a PDF reader.

- (a) To access the Letter to Shareholders, please click on the hyperlink for "**Letter to Shareholders 2026**" under "**AGM 2026 Documents**".
- (b) To access the Annual Report, please click on the hyperlink for "**SATS Annual Report FY2026**" under "**AGM 2026 Documents**".

The Letter to Shareholders will be made available on the above website from 18 June 2026. The Annual Report, which will contain, amongst other things, the Directors' Statement, the full financial statements of SATS and the SATS Group for FY2026 and the Auditors' Report, will be made available on the above website from 2 July 2026.

The Letter to Shareholders and the Annual Report will also be made available on the SGX website from the dates specified above at the URL <https://www.sgx.com/securities/company-announcements>.

If you wish to request for printed copies of the Annual Report and/or the Letter to Shareholders, you may do so by no later than 7 July 2026, using either of the following options:

- (a) **By Post:** Complete the enclosed Request Form<sup>1</sup> by ticking the appropriate box, and return it to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or
- (b) **Via Email:** Complete the enclosed Request Form<sup>1</sup> by ticking the appropriate box, and return it to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at [sats-agm2026@boardroomlimited.com](mailto:sats-agm2026@boardroomlimited.com).

By completing, signing and returning the Request Form to us, you agree and acknowledge that we and/or our service provider(s) may collect, use and disclose your personal data, as contained in your submitted Request Form or which is otherwise collected from you (or your authorised representative(s)), for the purpose of processing and effecting your request.

The Sustainability Report for FY2026 will also be published on the SATS website at the URL <https://www.sats.com.sg/AGM2026> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements> from 2 July 2026.

We will continue to keep in touch with our shareholders via digital channels.

Yours faithfully,  
**FOR SATS LTD.**

**Ian Chye**  
Company Secretary



Scan the QR Code for more information on  
**SATS Annual General Meeting 2026.**

<sup>1</sup> The Request Form is also made available on the SATS website at the URL <https://www.sats.com.sg/AGM2026> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.

# Request Form

TO: **The Company Secretary**  
**SATS Ltd.**  
c/o Boardroom Corporate & Advisory Services Pte. Ltd.  
1 Harbourfront Avenue  
#14-07 Keppel Bay Tower  
Singapore 098632

**NB. Please tick accordingly. You may like to take note that incomplete or incorrectly completed forms will not be processed.**

Please send to me/us the Annual Report for the financial year ended 31 March 2026.

Please send to me/us the Letter to Shareholders dated 18 June 2026.

The shares are held by me/us under or through (please tick):

CDP Account

CPF Investment Scheme / SRS Account

Physical Scrips

Name(s) of Shareholder(s): \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

Signature(s): \_\_\_\_\_

Date: \_\_\_\_\_

Please fold, glue and seal here. Do not staple.

Please glue and seal along this edge. Do not staple.

Please glue and seal along this edge. Do not staple.

2nd Fold



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**The Company Secretary  
SATS Ltd.**

c/o Boardroom Corporate & Advisory Services Pte. Ltd.  
1 Harbourfront Avenue  
#14-07 Keppel Bay Tower  
Singapore 098632

1st Fold