



3 January 2023

Dear Shareholder,

SATS Ltd. ("**SATS**") will be convening and holding an Extraordinary General Meeting ("**EGM**") at Singapore EXPO, Hall 1 (APEX), 1 Expo Drive, Singapore 486150 ("**Physical Meeting**") and by way of electronic means ("**Virtual Meeting**") on Wednesday, 18 January 2023 at 2.30 p.m. (Singapore time) to seek shareholders' approval for the proposed acquisition of Worldwide Flight Services ("**Proposed Acquisition**").

A circular in relation to the Proposed Acquisition ("**Circular**"), together with the Notice of EGM, Proxy Form, Gatefold and Frequently Asked Questions in relation to the Proposed Acquisition, will be published on the SATS website at the URL <https://www.sats.com.sg/egm> and on the SGX website at the URL <https://www.sgx.com/securities/company-announcements> from 3 January 2023. Hard copies of the Notice of EGM, Proxy Form, Gatefold and Frequently Asked Questions are enclosed. However, **hard copies of the Circular will not be sent to shareholders.**

Arrangements relating to:

- (a) in-person attendance at the EGM (including arrangements by which shareholders or their appointed proxy(ies) can pre-register for the Physical Meeting);
- (b) attendance at the EGM via electronic means (including arrangements by which the Virtual Meeting can be electronically accessed via live audio-visual webcast or live audio-only stream);
- (c) submission of questions to the Chairman of the Meeting in advance of, or live at, the EGM, and addressing of substantial and relevant questions in advance of, or live at, the EGM; and
- (d) voting at the EGM: (i) live by the shareholder or his/her/its duly appointed proxy(ies) (other than the Chairman of the Meeting) via electronic means; or (ii) by appointing the Chairman of the Meeting as proxy to vote on the shareholder's behalf at the EGM,

are set out in Appendix C to the Circular.

For more information on the EGM, please visit the SATS website at the URL <https://www.sats.com.sg/egm> or email us at sats_ir@sats.com.sg.

We will continue to keep in touch with our shareholders via digital channels. To facilitate communications, we encourage shareholders to subscribe to any of the following channels to be kept informed of the latest news from SATS. Your privacy is important to us. We will use the chosen channels of communications only for the purpose of keeping you updated on developments at SATS.

- Website: Subscribe to our mailing list at <https://www.sats.com.sg/news>
- LinkedIn: Follow SATS at <https://www.linkedin.com/company/sats-ltd>
- Twitter: Follow SATS at <https://twitter.com/satsgroup>

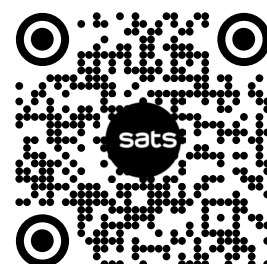
Yours faithfully,
FOR SATS Ltd.

Ian Chye
Company Secretary

SATS Ltd. 新翔集团有限公司

Singapore Changi Airport P.O. Box 3 Singapore 918141
邮政信箱3号, 新加坡樟宜国际机场

[sats.com.sg](https://www.sats.com.sg)



Scan the QR Code for more information on the
SATS Extraordinary General Meeting.