

Proxy Form

SATS Ltd.

(Incorporated in the Republic of Singapore)

Company Registration No. 197201770G

IMPORTANT

- The Extraordinary General Meeting ("EGM") will be held at Singapore EXPO, Hall 1 (APEX), 1 Expo Drive, Singapore 486150 ("Physical Meeting") and by way of electronic means ("Virtual Meeting") pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. Hard copies of the Notice of EGM dated 3 January 2023 and this proxy form will be sent by post to members. These documents will also be published on the Company's website at the URL <https://www.sats.com.sg/egm> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
- Arrangements relating to:
 - in-person attendance at the EGM (including arrangements by which members or their appointed proxy(ies) can pre-register for the Physical Meeting);
 - attendance at the EGM via electronic means (including arrangements by which the Virtual Meeting can be electronically accessed via live audio-visual webcast or live audio-only stream);
 - submission of questions to the Chairman of the Meeting in advance of, or live at, the EGM, and addressing of substantial and relevant questions in advance of, or live at, the EGM; and
 - voting at the EGM: (i) live by the member or his/her/its duly appointed proxy(ies) (other than the Chairman of the Meeting) via electronic means; or (ii) by appointing the Chairman of the Meeting as proxy to vote on the member's behalf at the EGM, are set out in the Circular to Shareholders dated 3 January 2023. The Circular may be accessed at the Company's website at the URL <https://www.sats.com.sg/egm> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
- A member who wishes to exercise his/her/its voting rights at the EGM may:
 - (where the member is an individual) vote live via electronic means at the EGM, or (whether the member is an individual or a corporate) appoint a proxy(ies) (other than the Chairman of the Meeting) to vote live via electronic means at the EGM on his/her/its behalf; or
 - (whether the member is an individual or a corporate) appoint the Chairman of the Meeting as his/her/its proxy to vote on his/her/its behalf at the EGM.
- Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of a proxy(ies).
- This proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF and SRS investors.
 - may vote live via electronic means at the EGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
 - may appoint the Chairman of the Meeting as proxy to vote on their behalf at the EGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 6 January 2023.
- By submitting an instrument appointing a proxy(ies), the member accepts and agrees to the personal data privacy terms set out in the Notice of EGM dated 3 January 2023.

I/We _____ (Name) _____ (*NRIC/Passport No./Co. Regn. No.) of _____ (Address) being *a member/members of SATS Ltd. (the "Company") hereby appoint:

Name	Address	Email Address**	NRIC/ Passport No.	Proportion of Shareholdings	
				No. of Shares	%

*and/or

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or, if no proxy is named, the Chairman of the Meeting as *my/our proxy to attend, speak and vote for *me/us on *my/our behalf at the EGM to be held at Singapore EXPO, Hall 1 (APEX), 1 Expo Drive, Singapore 486150 on 18 January 2023 at 2.30 p.m. (Singapore time) and at any adjournment thereof.

No.	Resolution	***For	***Against	***Abstain
1.	The Proposed Acquisition.			

* Delete accordingly.

** Appointed proxy(ies) will be prompted via email (within 2 business days after the Company's receipt of a validly completed and submitted instrument appointing a proxy(ies)) to pre-register via the URL <https://www.sats.com.sg/egm> to attend the Physical Meeting in person or access the live audio-visual webcast or live audio-only stream of the Virtual Meeting.

*** Voting will be conducted by poll. If you wish your proxy/proxies to cast all your votes "For" or "Against" the above resolution, please indicate with a (✓) in the "For" or "Against" box provided in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish your proxy/proxies to abstain from voting on the above resolution, please indicate with a (✓) in the "Abstain" box provided in respect of that resolution. Alternatively, please indicate the number of shares your proxy/proxies is directed to abstain from voting in the "Abstain" box provided in respect of that resolution. In any other case, the proxy/proxies may vote or abstain as the proxy/proxies deem(s) fit on the above resolution if no voting instruction is specified, and on any other matter arising at the EGM.

Dated this _____ day of _____ 2023

Total Number of Shares Held

Signature(s) of member(s) or Common Seal

Contact Number of member(s)

Email Address of member(s)

Important: Please read notes on the reverse side

Notes:

1. If the member has shares entered against his/her/its name in the Depository Register (maintained by The Central Depository (Pte) Limited), he/she/it should insert that number of shares. If the member has shares registered in his/her/its name in the Register of Members (maintained by or on behalf of the Company), he/she/it should insert that number of shares. If the member has shares entered against his/her/its name in the Depository Register and shares registered in his/her/its name in the Register of Members, he/she/it should insert the aggregate number of shares. If no number is inserted, this instrument appointing a proxy(ies) will be deemed to relate to all the shares held by the member.
2. **A member who wishes to exercise his/her/its voting rights at the EGM may:**
 - (a) (where the member is an individual) vote live via electronic means at the EGM, or (whether the member is an individual or a corporate) appoint a proxy(ies) (other than the Chairman of the Meeting) to vote live via electronic means at the EGM on his/her/its behalf; or
 - (b) (whether the member is an individual or a corporate) appoint the Chairman of the Meeting as his/her/its proxy to vote on his/her/its behalf at the EGM.
3. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the EGM. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument.
(b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the EGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.
"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.
4. A proxy need not be a member of the Company.
5. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:
 - (a) if submitted by post, be lodged at the office of the Company's Share Registrar, M & C Services Private Limited, at 112 Robinson Road #05-01, Singapore 068902; or
 - (b) if submitted electronically, be submitted:
 - (i) via email to the Company's Share Registrar at gpe@mncsingapore.com; or
 - (ii) via the online process through the pre-registration website at the URL <https://www.sats.com.sg/egm>,in each case, not less than 72 hours before the time appointed for holding the EGM.

A member who wishes to submit an instrument appointing a proxy(ies) by post or via email can either use the hard copy of the proxy form which is sent to him/her/it by post or download a copy of the proxy form electronically from the Company's website or the SGX website, and complete and sign the proxy form, before submitting it by post to the address provided above, or before submitting it via email (e.g., by enclosing a completed and signed PDF copy of the proxy form) to the email address provided above. A member may also appoint a proxy(ies) via the online process through the pre-registration website at the URL <https://www.sats.com.sg/egm>.

Members are strongly encouraged to submit completed instruments appointing a proxy(ies) electronically via email or appoint a proxy(ies) via the online process through the pre-registration website at the URL <https://www.sats.com.sg/egm>.

6. Completion and return of the instrument appointing a proxy(ies) does not preclude a member from attending, speaking and voting at the EGM. A member who attends the Physical Meeting in person or accesses the Virtual Meeting via the live audio-visual webcast of the EGM proceedings may revoke the appointment of a proxy(ies) at any time before voting commences and, in such an event, the Company reserves the right to refuse entry by the proxy(ies) into the Physical Meeting and/or terminate the proxy's(ies') access to the live audio-visual webcast and live audio-only stream of the EGM proceedings.
7. The instrument appointing a proxy(ies) must, if submitted by post or electronically via email, be signed under the hand of the appointor or of his/her attorney duly authorised in writing, or, if submitted electronically via the online process through the pre-registration website at the URL <https://www.sats.com.sg/egm>, be authorised by the appointor via the online process through the website. Where the instrument appointing a proxy(ies) is executed by a corporation, it must, if submitted by post or electronically via email, be executed either under its seal or under the hand of an officer or attorney duly authorised, or, if submitted electronically via the online process through the pre-registration website at the URL <https://www.sats.com.sg/egm>, be authorised by the appointor via the online process through the website. Where an instrument appointing a proxy(ies) is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument is submitted by post, be lodged with the instrument or, if the instrument is submitted electronically via email, be emailed with the instrument, failing which the instrument may be treated as invalid.
8. The Company shall be entitled to reject an instrument appointing a proxy(ies) if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy(ies) lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the EGM, as certified by The Central Depository (Pte) Limited to the Company.
9. "business day" means a day on which commercial banks are open for business in Singapore, other than Saturdays, Sundays, and days which have been gazetted as public holidays in Singapore.

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2nd line fold along here



Please affix
postage
stamp

The Company Secretary
SATS Ltd.
c/o M & C Services Private Limited
112 Robinson Road
#05-01
Singapore 068902

3rd fold along this line and glue overleaf. Do not staple.

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