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APPENDIX A

sats	**FORM OF TENDER**	**Tender No: CT2205P037**

DESCRIPTION:

TENDER FOR TRANSPORTATION OF PASSENGERS FROM THE PASSENGER TERMINAL BUILDINGS TO THE REMOTE PARKING BAYS & VICE VERSA FROM 01 JULY 2022 TO 30 JUNE 2024 (WITH AN OPTION FOR 1 MORE YEAR)

TENDER CLOSING DATE & TIME: **2 June 2022 – 1200hrs, Singapore Time**	Upon submission of tender, the Tenderer shall be deemed to have accepted unconditionally and without qualification all the terms and conditions in the Tender Documents.
TENDER VALIDITY: UNTIL 9 MONTHS FROM TENDER CLOSING DATE	_____ Manager SATS Procurement Services

TENDERER'S FULL BUSINESS/CORPORATE NAME AND ADDRESS

Company Name: _____

Company Address: _____

*TENDERER'S GOODS AND SERVICES TAX REGISTRATION NO:

GST Registration No. _____

Company Registration No. _____

** Please state "NA" if not applicable.*

TENDERER'S CONTACT PERSON'S NAME, TELEPHONE NO, FAX NO AND EMAIL ADDRESS

Contact Person: _____

Telephone No: _____

Fax Number: _____

Email: _____

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APPENDIX A

To: the Company

Words and expressions used in this Form of Tender (which expression when used herein shall include all schedules hereto) shall bear the meanings set out in the Conditions of Tender.

Having examined and fully understood the Tender Documents including without limitation the Conditions of Tender, the Agreement and the Supplier Code of Conduct, and assessed all matters and things as may be relevant hereto, we, the Tenderer, hereby irrevocably make an offer to the Company to provide the goods and/or services to the Company as comprised in the Project and more particularly described in the contract specifications, on the terms and conditions set out in the Tender Documents including without limitation the Agreement and the contract specifications, at the pricing and terms as set out in this Form of Tender and the Supplier Code of Conduct.

We confirm that we have not relied on any representation or warranty from or made on behalf of the Company in submitting this tender, other than as expressly stated in the Tender Documents.

We confirm that the pricing set out in this Form of Tender is firm and not subject to any adjustment or fluctuation during the contract term.

We agree and undertake that our offer herein shall remain irrevocable and open, valid and binding upon us from the date of submission of this our tender until 9 months after the Tender Closing Date, and that the Company may by written notice to us accept our offer herein at any time before the expiration of such period.

Tenderer's business/company stamp	Signature of Tenderer or its authorised signatory
Date	Full Name and Designation of Tenderer's authorised signatory

Nb. No changes are permitted to be made to the terms contained in this Form of Tender.

Schedule to the Form of Tender

INSTRUCTIONS TO TENDERER:
Please complete in full and attach as a Schedule to your Form of Tender to be submitted to the Company, the document entitled Schedule of Rates marked as Appendix D.

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APPENDIX B

Declaration Form

FORM B

DECLARATION BY TENDERER/CONTRACTING PARTY

TO: SATS Ltd .
(Name of SATS Group company / SATS Entity At Risk)

I/We, **.....,** hereby declare that:
(Name of Tenderer/Contracting Party)

1) * Our Company is not related (as defined in Section 6 of the Companies Act) to Temasek Holdings (Private) Limited ("Temasek") or any of its subsidiaries.

2) * Our Company is related to Temasek and/or any of its subsidiaries OR Temasek and any of its subsidiaries has/have an interest in the shares of our Company *(please complete (a) to (d) below)*:

   (a) the percentage of the shares of our Company in which Temasek and/or any of its subsidiaries has an interest, direct or indirect, is ..... % (in total).

   (b) our immediate holding company and ultimate holding company are …….....…… (holding ……...% of the shareholding of our Company) and .....……..... (having an interest, direct or indirect, in ……....% (in total) of the shareholding of our Company), respectively.

   (c) our Company is *listed/unlisted.
   (If listed, please annex to this Declaration a statement setting out (i) the securities exchange on which your Company's shares are listed, and (ii) the names of the Directors and Audit Committee members of your Company.)

   (d) *our Company is a member of a group of companies with listed member(s).
   (Please annex to this Declaration a statement setting out (i) the names of the listed member(s) of the group, (ii) how it/they is/are related to your Company, (iii) the securities exchange on which it/they is/are listed, and (iv) the names of its/their respective Directors and Audit Committee members.)

3) I am/We are *not a Director or Chief Executive Officer or member of the immediate family *(ie. spouse, child, adopted child, step-child, sibling or parent)* of a Director or Chief Executive Officer, of SATS Ltd. ("**SATS**").

4) I am/We are *not trustee(s) of any trust of which a Director or Chief Executive Officer of SATS, or his immediate family, is a beneficiary or *(in the case of a discretionary trust)* is a discretionary object.

5) I am/We are *not a company in which a Director or Chief Executive Officer of SATS, or his immediate family, has an interest of 30% or more.

I/We confirm that the above information is true and correct. I/We understand that you require the information to comply with Chapter 9 of the SGX-ST Listing Manual.

Date: .....

Signature: .....

Name of Authorised Signatory: .....

Designation of Authorised Signatory: .....

Name of Person/Firm/Company: .....

Company Stamp: .....

Note [*]: Delete as appropriate.

Words and expressions used herein bear the meanings set out in the SGX-ST Listing Manual. Please contact Company Secretary SATS if you require any clarification of this Declaration or any words and expressions used herein.

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APPENDIX C

CONFIRMATION FORM (on Tenderer's letterhead)

To: **SATS Ltd**

Dear Sirs,

TENDER REF: CT2205P037
TRANSPORTATION OF PASSENGERS FROM THE PASSENGER TERMINAL BUILDINGS TO THE REMOTE PARKING BAYS & VICE VERSA FROM 01 JULY 2022 TO 30 JUNE 2024 (WITH AN OPTION FOR 1 MORE YEAR)

We confirm and undertake as follows:

(a) we will comply with all applicable laws and regulations (including without limitation, the Employment Act and the Central Provident Fund Act, of Singapore), in relation to our employees and workers (including without limitation, those workers that we may provide to you if we should be awarded the tender) and/or in relation to the services to be rendered by our workers to you if we should be awarded the tender, at all times during the term of the Agreement;

(b) we will indemnify you and your related corporations in full, from and against, any and all losses, liabilities, damages, costs and expenses, including without limitation, legal expenses, which you or they may suffer or incur as a result of our non-compliance with any such laws or regulations

Date: _____

_____	_____
Signature of Tenderer	Tenderer's business/company stamp or it's authorised Signatory
_____	_____
Full Name of Tenderer's authorised signatory	Designation of Tenderer's authorised signatory

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APPENDIX D

Schedule of Rates

TENDER FOR TRANSPORTATION OF PASSENGERS FROM THE PASSENGER TERMINAL BUILDINGS TO THE REMOTE PARKING BAYS & VICE VERSA FROM 01 JULY 2022 TO 30 JUNE 2024 (WITH AN OPTION FOR 1 MORE YEAR)

Pricing Table

Ad Hoc Activation – activated 12 hours or less to request

Time Blocks	Year 1	Year 2	Year 3
3 hours			
4 hours			
8 hours			
Additional hour charge			

Advance Activation – activated 48-24 hours to request

Time Blocks	Year 1	Year 2	Year 3
3 hours			
4 hours			
8 hours			
Additional hour charge			

Monthly Charge

Time Blocks	Year 1	Year 2	Year 3
3 hours			
4 hours			
8 hours			
Additional hour charge			

Note:
The table is for reference only and there is no need to submit this form.
Please submit your bid via Ariba.

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APPENDIX D

Tenderer's business/company stamp

Signature of Tenderer or its authorized signatory

_____
Date

_____
Full Name & Designation of Tenderer's authorized signatory