

DECLARATION BY TENDERER/CONTRACTING PARTY

TO: SATS Entity
(Name of SATS Group company / SATS entity at risk)

I/We, _____, hereby declare that:
(Name of Tenderer/Contracting Party)

- 1) * Our Company is not related to Temasek Holdings (Private) Ltd ("**Temasek**") or any of their respective subsidiaries.
- 2) * Our Company is related to Temasek and/or any of their respective subsidiaries OR Temasek and/or any of their respective subsidiaries has/have an interest in the shares of our Company (please complete (a) to (d) below):
 - (a) the percentage of the shares of our Company in which Temasek and/or any of their respective subsidiaries has an interest, direct or indirect, is % (in total).
 - (b) our immediate holding company and ultimate holding company are (holding% of the shareholding of our Company) and (having an interest, direct or indirect, in% (in total) of the shareholding of our Company), respectively.
 - (c) our Company is *listed/unlisted.
(If listed, please annex to this Declaration a statement setting out (i) the securities exchange on which your Company's shares are listed, and (ii) the names of the Directors and Audit Committee members of your Company.)
 - (d) *our Company is a member of a group of companies with listed member(s).
(Please annex to this Declaration a statement setting out (i) the names of the listed member(s) of the group, (ii) how it/they is/are related to your Company, (iii) the securities exchange on which it/they is/are listed, and (iv) the names of its/their respective Directors and Audit Committee members.)
- 3) I am/We are *not a Director or Chief Executive Officer or member of the immediate family (ie. spouse, child, adopted child, step-child, sibling or parent) of a Director or Chief Executive Officer of SATS Ltd. ("**SATS**").
- 4) I am/We are *not trustee(s) of any trust of which a Director or Chief Executive Officer of SATS or his immediate family is a beneficiary or (in the case of a discretionary trust) is a discretionary object.
- 5) I am/We are *not a company in which a Director or Chief Executive Officer of SATS or his immediate family has an interest of 30% or more.

I/We confirm that the above information is true and correct. I/We understand that you require the information to comply with Chapter 9 of the SGX-ST Listing Manual.

Date:

Signature:

Name of Authorised Signatory:

Designation of Authorised Signatory:

Name of Person/Firm/Company:

Company Stamp:

Note [*]: Delete as appropriate.

Words and expressions used herein bear the meanings set out in the SGX-ST Listing Manual or the Companies Act (Chapter 50) of Singapore. Please contact Company Secretary SATS if you require any clarification of this Declaration or any words and expressions used herein.