

REGISTERED OFFICE

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INVESTOR RELATIONS CONTACTS

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OUR MISSION

SATS aims to be the best handling agent in the world, providing airport ground handling, inflight catering and aviation security services of the highest quality, while giving value to customers and shareholders, and career fulfilment to staff.

CORPORATE INFORMATION

BOARD OF DIRECTORS

Cheong Choong Kong
Chairman

Michael Tan Jiak Ngee
Deputy Chairman

Chew Choon Seng
Director

Barry Desker
Director

Richard Charles Helfer
Director

Hong Hai
Director

Ng Kee Choe
Director

Ow Chin Hock
Director
(Appointed 21.5.02)

Jimmy Phoon
Director
(Appointed 21.5.02)

AUDIT COMMITTEE

Ng Kee Choe
Chairman

Hong Hai
Member

Chew Choon Seng
Member

SATS BOARD COMMITTEE

Cheong Choong Kong
Chairman

Michael Tan Jiak Ngee
Member

Chew Choon Seng
Member

REMUNERATION COMMITTEE

Richard Charles Helfer
Chairman

Michael Tan Jiak Ngee
Member

Hong Hai
Member

NOMINATING COMMITTEE

Barry Desker
Chairman

Cheong Choong Kong
Member

Ng Kee Choe
Member

COMPANY SECRETARY

Annabelle Yip Wai Ping

REGISTRAR

KPMG

Registrar and Transfer Office
138 Robinson Road #17-00
The Corporate Office
Singapore 068906

AUDITORS

Ernst & Young

Certified Public Accountants
10 Collyer Quay #21-01
Ocean Building
Singapore 049315

Nagaraj Sivaram
Audit Partner

CORPORATE MANAGEMENT

Prush Nadaisan
Chief Executive Officer
Singapore Airport Terminal Services Limited

Karmjit Singh
Chief Executive
SATS Airport Services Pte Ltd

Joseph Chew Khiam Soon
Chief Executive
SATS Catering Pte Ltd

Lim Kei Hin
Chief Financial Officer

Ee Tiang Hwee
Acting Senior Vice-President
(Apron /Passenger Services)

Leong Kok Hong
Senior Vice-President
(Cargo)

Tan Chuan Lye
Senior Vice-President
(Catering)

Denis Marie
General Manager
SATS Security Services Pte Ltd

Wong See Heng
General Manager
Aero Laundry & Linen Services Pte Ltd

Ong Thiam Guan
General Manager
Aerolog Express Pte Ltd

FINANCIAL HIGHLIGHTS

Group (\$ million)	2001-2002	2000-2001*	% Change
Total revenue	895.3	887.2	+ 0.9
Total expenditure	628.6	692.6	- 9.2
Operating profit	266.7	194.6	+ 37.1
Profit before tax	287.5	210.9	+ 36.3
Profit after tax	212.8	170.6	+ 24.7
Profit attributable to shareholders	212.9	170.6	+ 24.8
Share capital	100.0	100.0	-
Distributable reserves	829.5	660.7	+ 25.5
Non-distributable reserves	0.8	0.6	+ 33.3
Shareholders' funds	930.3	761.3	+ 22.2
Return on shareholders' funds (%)	25.2	25.0	+ 0.2 point
Total assets	1,487.9	1,329.2	+ 11.9
Net liquid assets	253.5	172.2	+ 47.2
Value added	654.9	641.5	+ 2.1
Per share data			
Earnings before tax (cents)	28.8	21.1	+ 36.5
Earnings after tax (cents)			
- basic	21.3	17.1	+ 24.6
- diluted	21.3	17.1	+ 24.6
Net tangible assets (cents)	92.2	76.1	+ 21.2
Dividends			
Interim dividends (%)	20.0	20.0	-
Proposed final dividend (%)	40.0	40.0	-
Dividend cover (times)	4.6	3.9	+ 0.7 time
Employee productivity			
Average number of employees	9,227	9,147	+ 0.9
Revenue per employee (\$)	97,028	96,989	n.m.
Value added per employee (\$)	70,973	70,141	+ 1.2
Operating Data			
Airfreight throughput (in million tonnes)	1.32	1.43	- 7.9
Passengers served (in millions)	23.68	23.99	- 1.3
Inflight meals prepared (in millions)	21.77	22.86	- 4.8
Flights handled (in thousands)	75.95	75.56	+ 0.5

Notes:

1. SATS financial year is from 1 April to 31 March. Throughout this report, all financial figures are stated in Singapore Dollars, unless stated otherwise.
2. Return on shareholders' funds is the profit after taxation expressed as a percentage of the average shareholders' funds.
3. Net liquid assets is derived by offsetting current loan liabilities against liquid assets.
4. Earnings per share is computed by dividing the profit attributable to shareholders by the number of fully paid shares in issue.
5. Dividend cover is profit attributable to shareholders divided by net dividends.

* Figures restated for comparative purpose as a result of compliance with revised/new Statements of Accounting Standard ("SAS") wef 1 April 2001.

n.m. Not meaningful.

CHAIRMAN'S STATEMENT

Dear Shareholders,

I am pleased to report that SATS has managed to weather the difficult conditions of the past year well. Despite falling demand and revenue, especially after September 11, we succeeded in increasing profit levels.

The key to this was our strong focus on managing costs, which was achieved with the unstinting effort of management and staff. A drive for greater efficiency and productivity was put in place from the start of the year when it was clear the global economy would steadily decline. All aspects of SATS' operations were reviewed but even as costs were driven down, we continued to expand abroad and at home.

During the year, we entered into three new joint ventures in Taiwan, India and Singapore and commenced operations at the new \$270-million Airfreight Terminal 6 and \$30-million Express Courier Centre 2 at Changi Airport, ensuring capacity for future growth.

In the first six months of the year cargo processed declined by 11% as a result of the economic slowdown, while meals produced decreased marginally by 1.4%, compared to the same period the previous year. Flight frequencies and passengers handled increased by 4.4% and 2.9% respectively.

The September 11 events changed the traffic profile in the second half of the financial year and caused declines of between 3% and 11% for cargo tonnage, passenger traffic, meal volumes and flight frequencies.

In response, staff and management tightened their belts, reducing costs and improving efficiency even further. In addition, they volunteered temporary pay cuts of between 2.5% and 5%, and 7 and 10% respectively. The Board was part of the united effort as it decided to reduce Directors' fees.

Because of these measures and zero provision of profit sharing bonuses for the year, the Group was able to record a 24.8% increase in net earnings after tax to \$212.9 million. The growth in profit was largely attributable to a 9.2% reduction in operating costs because revenue increased marginally by 0.9%.

Associated companies contributed \$22.5 million (8.9%) to the Group's profit. The Board has decided to recommend a final dividend payment of \$0.04 per share.

Having satisfactorily navigated its way through very difficult weather, SATS is well positioned to continue its growth as economic conditions improve.

The Group will continue to seek new joint ventures and acquisitions at home and abroad to expand its scope of operations and firmly entrench itself as the region's leading integrated ground handling and inflight catering provider.

I wish to express my deepest appreciation to all employees for their commitment and performance and to my fellow Board members for their support and advice.

Cheong Choong Kong
Chairman

REPORT OF DIRECTORS

IMPORTANT NOTE

The summary financial statement as set out on pages 6 to 17 does not contain sufficient information to allow for a full understanding of the results and state of affairs of the Company or of the Group. For further information, the full annual financial statements, the auditors' report on those financial statements, and the directors' report should be consulted. Shareholders may request a copy of the full annual report at no cost from the Company Secretary. Please use the request form at the end of this summary financial report.

The directors have pleasure in presenting their report together with the audited financial statements of the Company and of the Group for the year ended 31 March 2002.

1. ACCOUNTS (IN SINGAPORE DOLLAR THOUSANDS)

	Group		Company	
	2001-2002	2000-2001	2001-2002	2000-2001
Profit attributable to shareholders	212,857	170,626	123,540	128,163
Transfer to statutory reserve	(196)	(57)	-	-
Dividends paid, less tax	212,661 (45,300)	170,569 (14,900)	123,540 (45,300)	128,163 (14,900)
Profit retained	167,361	155,669	78,240	113,263

In the opinion of the directors, the results of the operations of the Company and of the Group during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature.

2. TRANSFER TO/FROM RESERVES AND PROVISIONS

There were no material transfers to or from reserves and provisions of the Company and of the Group during the financial year except as disclosed in the financial statements.

3. DIVIDENDS

A final dividend of 40%, less tax of 24.5%, amounting to \$30,200,000 was paid in respect of the previous financial year as proposed in the Directors' report of that year.

An interim dividend of 20%, less tax of 24.5%, amounting to \$15,100,000 was paid on 29 November 2001, in respect of the financial year under review.

The directors propose that a final dividend of 40%, less tax of 22.0%, amounting to \$31,200,000 be paid.

REPORT OF DIRECTORS

4. PRINCIPAL ACTIVITIES

The Company is principally an investment holding company. Its other activities include rental of premises.

The principal activities of the Group are to provide the following services at Singapore Changi Airport to its airline customers:

- **Ground handling services** including
 - airfreight handling services
 - passenger services
 - baggage handling services
 - apron services
- **Inflight catering services** including
 - aircraft interior cleaning
 - cabin handling services
- **Aviation security services**
- **Airline laundry services**
- **Airport cargo delivery management services**

There have been no significant changes in the nature of these activities during the year under review.

5. DIRECTORS

a) The names of the directors in office at the date of this report are:

Cheong Choong Kong - Chairman
Michael Tan Jiak Ngee - Deputy Chairman
Chew Choon Seng
Barry Desker
Richard Charles Helfer
Hong Hai
Ng Kee Choe

b) The following directors who held office at the end of the financial year had, according to the register required to be kept under section 164 of the Companies Act, Cap. 50, an interest in shares of the Company, the Company's immediate holding company and subsidiaries of the Company's immediate and ultimate holding company, as stated below:

Name of director	Direct interest			Deemed interest		
	At 1.4.2001	At 31.3.2002	At 21.4.2002	At 1.4.2001	At 31.3.2002	At 21.4.2002
Interest in Singapore Airlines Limited's ordinary shares of \$0.50 each						
Cheong Choong Kong	480,800	480,800	480,800	24,000	24,000	24,000
Michael Tan Jiak Ngee	79,600	79,600	79,600	-	-	-
Chew Choon Seng	214,000	214,000	214,000	-	-	-
Barry Desker	2,000	2,000	2,000	4,000	4,000	4,000
Hong Hai	12,000	18,000	18,000	-	-	-

REPORT OF DIRECTORS

5. DIRECTORS (cont'd)

Name of director	Direct interest			Deemed interest		
	At 1.4.2001	At 31.3.2002	At 21.4.2002	At 1.4.2001	At 31.3.2002	At 21.4.2002
Interest in Singapore Airport Terminal Services Limited's ordinary shares of \$0.10 each						
Cheong Choong Kong	56,000	56,000	56,000	3,000	3,000	3,000
Michael Tan Jiak Ngee	16,000	16,000	16,000	-	-	-
Chew Choon Seng	10,000	10,000	10,000	-	-	-
Barry Desker	11,000	11,000	11,000	-	-	-
Richard Charles Helfer	11,000	11,000	11,000	-	-	-
Ng Kee Choe	11,000	11,000	11,000	-	-	-
Interest in SIA Engineering Company Limited's ordinary shares of \$0.10 each						
Cheong Choong Kong	58,000	58,000	58,000	3,000	3,000	3,000
Michael Tan Jiak Ngee	11,000	41,000	41,000	-	-	-
Chew Choon Seng	20,000	20,000	20,000	-	-	-
Interest in Singapore Telecommunications Limited's ordinary shares of \$0.15 each						
Cheong Choong Kong	1,690	121,690	121,690	1,690	1,690	1,690
Michael Tan Jiak Ngee	6,690	6,690	6,690	-	-	-
Chew Choon Seng	11,820	11,820	11,820	-	-	-
Barry Desker	1,490	1,490	1,490	7,690	7,690	7,690
Hong Hai	1,490	1,490	1,490	1,490	1,490	1,490
Ng Kee Choe	1,690	1,690	1,690	1,690	1,690	1,690
Interest in Singapore Technologies Engineering Ltd's ordinary shares of \$0.10 each						
Barry Desker	-	-	-	5,000	5,000	5,000
Interest in Vickers Capital Ltd's ordinary shares of \$0.25 each						
Barry Desker	-	-	-	3,000	3,000	3,000
Interest in SNP Corporation Ltd's ordinary shares of \$0.50 each						
Barry Desker	-	-	-	3,000	3,000	3,000
Interest in Raffles Holdings Ltd's ordinary shares of \$0.50 each						
Michael Tan Jiak Ngee	16,000	16,000	16,000	-	-	-
Chew Choon Seng	12,000	12,000	12,000	-	-	-
Barry Desker	-	-	-	-	20,000	20,000
Hong Hai	20,000	20,000	20,000	-	-	-
Ng Kee Choe	10,000	10,000	10,000	-	-	-
Richard Charles Helfer	250,000	250,000	250,000	-	-	-

REPORT OF DIRECTORS

5. DIRECTORS (cont'd)

Name of director	Direct interest			Deemed interest		
	At 1.4.2001	At 31.3.2002	At 21.4.2002	At 1.4.2001	At 31.3.2002	At 21.4.2002
Interest in SMRT Corporation Ltd's ordinary shares of \$0.10 each						
Chew Choon Seng	50,000	50,000	50,000	-	-	-
Interest in Capitaland Limited's ordinary shares of \$1 each						
Richard Charles Helfer	70,000	70,000	70,000	-	-	-
Interest in ST Assembly Test Services Ltd's ordinary shares of \$0.25 each						
Hong Hai	-	10,000	10,000	-	-	-
Interest in Chartered Semiconductor Manufacturing Ltd's ordinary shares of \$0.26 each						
Hong Hai	-	4,000	4,000	-	-	-
Interest in SembCorp Logistics Limited's ordinary shares of \$0.25 each						
Barry Desker	-	-	-	-	10,000	10,000
Interest in Singapore Airlines Limited's Fixed Rate Notes 2011 of \$250,000 each						
Cheong Choong Kong	-	1	1	-	-	-
Interest in Capitaland Limited's Fixed Rate Notes 2003 of \$250,000 each						
Cheong Choong Kong	-	1	1	-	-	-

Name of director	Direct interest		
	At 1.4.2001	At 31.3.2002	At 21.4.2002
Options to subscribe for Singapore Airlines Limited's ordinary shares of \$0.50 each			
Cheong Choong Kong	480,000	708,000	708,000
Michael Tan Jiak Ngee	150,000	302,000	302,000
Chew Choon Seng	150,000	302,000	302,000
Options to subscribe for Capitaland Limited's ordinary shares of \$1 each			
Richard Charles Helfer	970,487	750,149	750,149
Options to subscribe for Raffles Holdings Ltd's ordinary shares of \$0.50 each			
Richard Charles Helfer	-	1,000,000	1,000,000
Options to subscribe for The Ascott Group Limited's ordinary shares of \$0.20 each			
Richard Charles Helfer	-	60,000	60,000

REPORT OF DIRECTORS

5. DIRECTORS (cont'd)

- c) No director who held office at the end of the financial year had an interest in shares or debentures of the Company's ultimate holding company or any of the subsidiaries of the Company's ultimate holding company except as disclosed above.
- d) Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangements whereby directors might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate other than under the Employee Share Option Plan of its immediate holding company and the subsidiaries of the Company's ultimate holding company.
- e) Since the end of the previous financial year, no director has received or has become entitled to receive benefits under contracts required to be disclosed by section 201(8) of the Companies Act, Cap. 50 except those disclosed in note 4 to the financial statements.

6. AUDIT COMMITTEE

The Audit Committee comprises three members, two of whom are independent non-executive directors. The members of the Audit Committee at the date of this report are:

Ng Kee Choe - Chairman
Chew Choon Seng
Hong Hai

The Audit Committee carried out its function in accordance with Section 201B(5) of the Companies Act, Cap. 50 and performed the following functions:-

- a) reviewed the audit plans of the internal and external auditors of the Group and the Company, the results of their examination of the Group and the Company's system of internal accounting controls and the co-operation given by the Group and the Company's officers to the internal and external auditors;
- b) reviewed the financial statements of the Group and the Company for the year and the auditors' report thereon before their submission to the Board of Directors; and
- c) reviewed interested persons transactions.

The Audit Committee has nominated Ernst and Young for re-appointment as auditors of the Company by shareholders for the ensuing financial year commencing 1 April 2002.

7. SHARE CAPITAL

No shares were issued by the Company during the year.

8. ACQUISITION AND DISPOSAL OF SUBSIDIARIES

During the financial year, the Company incorporated the following subsidiary:-

<u>Name of subsidiary</u>	<u>Paid up capital</u>	<u>Cost of investment</u>	<u>Interest held</u>
Aerolog Express Pte Ltd	S\$1,800,000	S\$1,260,000	70%

There was no other acquisition or disposal of a subsidiary by the Company during the year.

REPORT OF DIRECTORS

9 OPTIONS ON SHARES OF THE COMPANY

The amended and restated SATS Employee Share Option Plan ("the Plan"), which comprises the Senior Executive Share Option Scheme and the Employee Share Option Scheme for senior executives and all other employees respectively, was approved by Shareholders of the Company at the Company's Extraordinary General Meeting held on 7 July 2001.

Under the plan, all options to be issued will have a term no longer than 10 years from the date of grant. The exercise price of the option will be the average of the last dealt prices of the Company's ordinary shares on the SGX-ST for the five consecutive market days immediately preceding the date of grant.

Under the Employee Share Option Scheme, options will vest two years after the date of grant. Under the Senior Executive Share Option Scheme, options will vest:

- a) one year after the date of grant for 25% of the ordinary shares subject to the options;
- b) two years after the date of grant for an additional 25% of the ordinary shares subject to the options;
- c) three years after the date of grant for an additional 25% of the ordinary shares subject to the options; and
- d) four years after the date of grant for the remaining 25% of the ordinary shares subject to the options.

The Committee administering the Plan comprises the following directors as at the date of this report:

Richard Charles Helfer - Chairman
Michael Tan Jiak Ngee
Hong Hai

No options have been granted to Directors of the Company, controlling shareholders of the Company or their associates, or parent group employees.

No employee has received 5% or more of the total number of options available under the Plan.

During the financial year, in consideration of the payment of \$1 for each offer accepted, offers of options were granted pursuant to the Plan in respect of 16,784,200 unissued ordinary shares of \$0.10 each in the Company at an offering price of \$1.54 per share.

At the end of the financial year, options to take up 47,310,700 unissued ordinary shares of \$0.10 each in the Company were outstanding:

Date of grant	Number of unissued ordinary shares of \$0.10 each					
	Balance at 1.4.2001/ date of grant	Options not accepted	Options lapsed	Balance at 31.3.2002	Exercise Price	Expiry Date
28.3.2000	18,435,900	-	285,900	18,150,000	\$2.50	27.3.2010
3.7.2000	14,016,700	-	99,400	13,917,300	\$2.10	2.7.2010
2.7.2001	16,784,200	1,434,000	106,800	15,243,400	\$1.54	1.7.2011
	49,236,800	1,434,000	492,100	47,310,700		

REPORT OF DIRECTORS

10. OTHER STATUTORY INFORMATION

- a) Before the profit and loss accounts and balance sheets of the Company and of the Group were made out, the directors took reasonable steps:
 - i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and have satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
 - ii) to ensure that any current assets which were unlikely to realise their book value in the ordinary course of business had been written down to their estimated realisable values.
- b) At the date of this report, the directors are not aware of any circumstances which would render:
 - i) the amount written-off for bad debts or the amount of the provision for doubtful debts in the Group inadequate to any substantial extent; and
 - ii) the values attributed to current assets in the consolidated financial statements misleading.
- c) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in the report or financial statements which would render any amount stated in the financial statements of the Company and the Group misleading.
- d) As at the date of this report:
 - i) there are no charges on the assets of the Company and of the Group which have arisen since the end of the financial year to secure the liabilities of any other person; and
 - ii) there are no contingent liabilities which have arisen since the end of the financial year in respect of the Company and of the Group, except those mentioned in note 32 to the financial statements.
- e) No contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may affect the ability of the Company or of the Group to meet their obligations as and when they fall due.
- f) In the opinion of the directors, no other item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Company or of the Group for the financial year in which this report is made.

11. AUDITORS

Ernst & Young, Certified Public Accountants, have expressed their willingness to accept re-appointment as auditors of the Company.

On behalf of the Board,

CHEONG CHOONG KONG
Chairman

MICHAEL TAN JIAK NGEE
Deputy Chairman

Dated this 16th day of May, 2002
Singapore

AUDITORS' REPORT

to the Members of SINGAPORE AIRPORT TERMINAL SERVICES LIMITED

We have audited the financial statements of Singapore Airport Terminal Services Limited for the year ended 31 March 2002 in accordance with Singapore Standards on Auditing. The financial statements comprise the balance sheets of the Company and the Group as at 31 March 2002, the profit and loss accounts and statements of changes in equity of the Company and the Group, and the cash flow statement of the Group for the year then ended, together with the notes thereto.

In our opinion, the accompanying summary financial statements set out on pages 14 to 16 are consistent, in all material respects, with the financial statements and the directors' report from which they were derived, and complies with the requirements of S203A of the Companies (Amendment) Act 1995, and regulations made thereunder.

For a better understanding of the financial position and the results of the operations of the Company and the Group for the period and of the scope of our audit, the summary financial statement information on pages 14 to 16 should be read in conjunction with the financial statements and our audit report thereon.

In our auditors' report dated 16th May 2002 which is reproduced below, we expressed an unqualified opinion on the financial statements of Singapore Airport Terminal Services Limited:

"We have audited the financial statements of Singapore Airport Terminal Services Limited set out on pages # to #. These financial statements comprise the balance sheets of the Company and the Group as at 31 March 2002, the profit and loss accounts and statements of changes in equity of the Company and the Group, and the cash flow statement of the Group for the year then ended. These financial statements are the responsibility of the Company's directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion,

- a) the financial statements are properly drawn up in accordance with the provision of the Companies Act ("Act") and Singapore Statements of Accounting Standard and so as to give a true and fair view of:-
 - i) the state of affairs of the Company and of the Group as at 31 March 2002, the results and changes in equity of the Company and of the Group, and the cash flows of the Group for the year then ended; and
 - ii) the other matters required by Section 201 of the Act to be dealt with in the financial statements.
- b) the accounting and other records, and the registers required by the Act to be kept by the Company and those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations as required by us for those purposes.

The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification and in respect of subsidiaries incorporated in Singapore did not include any comment made under Section 207(3) of the Act."

ERNST & YOUNG

Certified Public Accountants

Dated this 16th day of May, 2002
Singapore

Note:

The page numbers are stated in the Auditors' report dated 16 May 2002 included in the SATS Annual Report for the financial year ended 31 March 2002.

PROFIT AND LOSS ACCOUNTS

For the Year Ended 31 March 2002

	Group		Company	
	2001-2002	2000-2001	2001-2002	2000-2001
(In Singapore Dollar Thousands)				
REVENUE	895,279	887,156	70,864	56,056
EXPENDITURE				
Staff costs	(324,303)	(406,612)	(12,961)	(15,149)
Raw materials	(67,469)	(70,949)	-	-
Licensing fees	(64,416)	(64,660)	-	-
Depreciation charges	(56,824)	(39,985)	(26,309)	(19,611)
Company accommodation and utilities	(54,116)	(51,728)	(7,057)	(7,426)
Other costs	(61,435)	(58,622)	(5,265)	(4,912)
	(628,563)	(692,556)	(51,592)	(47,098)
OPERATING PROFIT	266,716	194,600	19,272	8,958
Interest on borrowings	(5,938)	(4,714)	(9,309)	(8,804)
Interest income	3,996	2,903	3,949	2,695
Gross dividends from subsidiary companies	-	-	135,223	145,245
Gross dividends from associated companies	-	-	18,067	9,836
Gross dividends from long-term investment	615	418	615	418
Gain on liquidation of a subsidiary company	-	-	-	3,641
Share of results of associated companies	22,486	17,732	-	-
Amortisation of goodwill	(429)	-	-	-
PROFIT BEFORE TAXATION	287,446	210,939	167,817	161,989
Taxation	(74,659)	(40,313)	(44,277)	(33,826)
PROFIT AFTER TAXATION	212,787	170,626	123,540	128,163
Minority interests	70	-	-	-
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	212,857	170,626	123,540	128,163
DIVIDENDS PAID				
Final dividend of 4 cents per ordinary share of \$0.10 each less tax of 24.5% in respect of previous financial year	30,200	-		
Interim dividend of 2 cents per ordinary share of \$0.10 each less tax of 24.5% (2001:25.5%) in respect of current financial year	15,100	14,900		
	45,300	14,900		
GROSS DIVIDEND PER SHARE (CENTS)	6.0	2.0		
BASIC EARNINGS PER SHARE (CENTS)	21.3	17.1		
DILUTED EARNINGS PER SHARE (CENTS)	21.3	17.1		

BALANCE SHEETS

As At 31 March 2002

(In Singapore Dollar Thousands)	Group		Company	
	2001-2002	2000-2001	2001-2002	2000-2001
SHARE CAPITAL				
Authorised	200,000	200,000	200,000	200,000
Issued and fully-paid	100,000	100,000	100,000	100,000
RESERVES				
Distributable				
Revenue reserve	819,496	650,065	419,881	341,641
Foreign currency translation reserve	9,939	10,567	-	-
Non-distributable				
Statutory reserve	822	626	-	-
	830,257	661,258	419,881	341,641
SHARE CAPITAL AND RESERVES	930,257	761,258	519,881	441,641
MINORITY INTEREST	470	-	-	-
DEFERRED TAXATION	113,298	102,335	60,778	55,104
NOTES PAYABLE	200,000	200,000	200,000	200,000
LOAN FROM IMMEDIATE HOLDING COMPANY	48,016	47,398	48,016	47,398
TERM LOAN	1,483	2,102	-	-
HIRE PURCHASE CREDITORS	9	193	-	-
	1,293,533	1,113,286	828,675	744,143
Represented by:				
FIXED ASSETS				
Leasehold land and buildings	617,224	440,642	614,597	437,893
Progress payments	8,831	247,584	432	175,169
Others	231,391	145,382	2,529	1,686
	857,446	833,608	617,558	614,748
INVESTMENT IN SUBSIDIARY COMPANIES	-	-	37,275	36,015
LONG-TERM INVESTMENTS	7,886	10,582	7,886	10,582
ASSOCIATED COMPANIES	122,195	77,336	92,722	42,912
GOODWILL	8,156	-	-	-
LOAN TO THIRD PARTY	48,016	47,398	48,016	47,398
CURRENT ASSETS				
Trade debtors	56,931	55,164	37	56
Other debtors	31,560	36,905	29,521	35,412
Related companies	293,729	224,398	247,146	150,549
Associated companies	757	3,061	733	2,904
Stocks	8,745	10,368	465	633
Bank fixed deposits	46,208	24,048	42,707	23,547
Cash and bank balance	6,252	6,352	2,028	1,278
	444,182	360,296	322,637	214,379
Less:				
CURRENT LIABILITIES				
Term loan	620	620	-	-
Trade creditors	52,503	123,335	3,945	3,487
Other creditors	70,517	54,289	33,577	32,492
Related companies	-	-	255,812	185,636
Provision for taxation	70,708	37,690	4,085	276
	194,348	215,934	297,419	221,891
NET CURRENT ASSETS/(LIABILITIES)	249,834	144,362	25,218	(7,512)
	1,293,533	1,113,286	828,675	744,143

CONSOLIDATED CASH FLOW STATEMENT

For the Year Ended 31 March 2002

(In Singapore Dollar Thousands)

	2001-2002	2000-2001
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	287,446	210,939
Adjustments for:		
Interest income	(3,996)	(2,903)
Interest on borrowings	5,938	4,714
Dividend from long-term investment	(615)	(418)
Depreciation of fixed assets	56,824	39,985
Gain on sale of fixed assets	(973)	(26)
Share of results of associated companies	(22,486)	(17,732)
Amortisation of goodwill	429	-
Operating profit before working capital changes	322,567	234,559
Increase in debtors	(2,099)	(5,430)
Decrease/(Increase) in stocks	1,623	(1,271)
Increase in amounts owing by related companies	(7,205)	(7,669)
(Decrease)/Increase in creditors	(92,078)	17,107
Increase in amounts due from associated companies	(29)	(299)
Cash generated from operations	222,779	236,997
Interest paid to third parties	(5,890)	(579)
Tax paid	(21,230)	(33,702)
NET CASH PROVIDED BY OPERATING ACTIVITIES	195,659	202,716
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of fixed assets	(43,108)	(91,972)
Investment in associated companies	(45,618)	-
Purchase of long-term investments	-	(2,696)
Loans to third parties and associated companies	-	(485)
Repayment of loan from associated companies	1,498	-
Dividends from associated companies	15,776	9,393
Proceeds from sale of fixed assets	1,056	286
Interest received from deposits	3,672	2,933
Dividends received from long-term investments	615	418
Interest paid to immediate holding company	-	(4,221)
NET CASH USED IN INVESTING ACTIVITIES	(66,109)	(86,344)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds of notes issued during the year	-	200,000
Repayment of term loans	(620)	(15,620)
Issuance of shares by a subsidiary company to a minority shareholder	540	-
Repayment of loan to immediate holding company	-	(160,000)
Repayment of hire purchase creditor	(394)	(381)
Dividends paid	(45,300)	(14,900)
NET CASH (USED IN)/PROVIDED BY FINANCING ACTIVITIES	(45,774)	9,099
NET INCREASE IN CASH AND CASH EQUIVALENTS	83,776	125,471
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR	170,280	44,809
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR	254,056	170,280

SIGNIFICANT RELATED PARTY TRANSACTIONS

The followings are transactions entered into by the Group with related parties at market rates:

(In Singapore Dollar Thousands)	Group		Company	
	2001-2002	2000-2001	2001-2002	2000-2001
Services rendered by:				
Immediate holding company	15,845	14,540	1,569	1,592
Subsidiary companies	-	-	207	669
Related companies	2,031	1,553	119	705
	17,876	16,093	1,895	2,966
Sales to:				
Immediate holding company	417,780	498,214	1,555	2,103
Subsidiary companies	-	-	60,583	47,928
Related companies	105,991	19,897	2,065	1,009
	523,771	518,111	64,203	51,040
Interest expense on:				
Loan from immediate holding company	-	4,140	-	4,140
Deposit from subsidiary companies	-	-	3,437	4,209
	-	4,140	3,437	8,349
Interest income from:				
Immediate holding company	2,662	1,405	2,662	1,254
Associated companies	189	202	189	201
	2,851	1,607	2,851	1,455

Interested persons transactions under the shareholders' mandate for the year are as follows:

	Total
	\$'000
Singapore Airlines Limited	16,443
SIA Engineering Company Limited	2,968
Invo-Tech Engineering Pte Ltd	1,773
Eagle Services Asia Pte Ltd	951
Changi International Airport Services Pte Ltd	516
SEMAC Pte Ltd	409
SilkAir Pte Ltd	234
Total	23,294

Note: All the above interested persons transactions were done on normal commercial terms.

INFORMATION ON SHAREHOLDINGS

As at 15 May 2002

Authorised share capital : 2,000,000,000 ordinary shares of S\$0.10 each
 Issued and fully paid : 1,000,000,000 ordinary shares of S\$0.10 each

ANALYSIS OF SHAREHOLDINGS

Range of Shareholdings	Number of Shareholders	%	Amount of Shareholdings	%
1 – 1,000	18,200	67.11	18,156,414	1.82
1,001 – 10,000	8,483	31.28	23,819,600	2.38
10,001 – 1,000,000	425	1.57	17,776,665	1.78
1,000,001 and above	11	0.04	940,247,321	94.02
Total	27,119	100.00	1,000,000,000	100.00

MAJOR SHAREHOLDERS

No.	Name	Number of Shares Held	%
1	Singapore Airlines Limited	870,000,000	87.00
2	DBS Nominees Pte Ltd	15,190,086	1.52
3	Raffles Nominees Pte Ltd	14,797,000	1.48
4	Citibank Nominees Singapore Pte Ltd	10,365,000	1.04
5	Oversea-Chinese Bank Nominees Pte Ltd	9,832,800	0.98
6	DB Nominees (S) Pte Ltd	6,769,035	0.68
7	United Overseas Bank Nominees Pte Ltd	5,764,400	0.58
8	Morgan Stanley Asia (S'pore) Sec Pte Ltd	3,134,000	0.31
9	J M Sassoon & Co (Pte) Ltd	1,806,000	0.18
10	NTUC Income Insurance Co-operative Limited	1,520,000	0.15
11	HSBC (Singapore) Nominees Pte Ltd	1,069,000	0.11
12	Overseas Union Bank Nominees Pte Ltd	836,000	0.08
13	Realty & Investment Holdings Pte Ltd	600,000	0.06
14	BNP Paribas Nominees Singapore Pte Ltd	476,000	0.05
15	OCBC Securities Private Ltd	439,000	0.04
16	Singapore Reinsurance Corporation Ltd - SIF General	380,000	0.04
17	UOB Kay Hian Pte Ltd	351,000	0.03
18	ABN Amro Nominees Singapore Pte Ltd	331,000	0.03
19	Phillip Securities Pte Ltd	287,465	0.03
20	W. Gan Sdn. Bhd.	286,000	0.03
	Total	944,233,786	94.42

SUBSTANTIAL SHAREHOLDERS (as shown in the Register of Substantial Shareholders)

No.	Name	Direct Interest	Indirect interest	Total Interest	%
1	Temasek Holdings (Private) Limited	-	870,210,000	870,210,000	87.02
2	Singapore Airline Limited	870,000,000	-	870,000,000	87.00

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 29th Annual General Meeting of the Company will be held at the Ballroom I and II, 3rd Level, Singapore Marriott Hotel, 320 Orchard Road, Singapore 238865, on Tuesday 9 July 2002 at 10.00 am to transact the following business:

ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and Audited Accounts for the year ended 31 March 2002 and the Auditors' Report thereon.
2. To declare a final dividend of 40% or 4 cents per share less income tax of 22% for the year ended 31 March 2002.
3. To re-elect Mr Michael Tan, who will retire by rotation in accordance with Article 83 of the Company's Articles of Association and who, being eligible, will offer himself for re-election as Director.
4. To re-elect Mr Richard Helfer, who will retire by rotation in accordance with Article 83 of the Company's Articles of Association and who, being eligible, will offer himself for re-election as Director.
5. To re-elect Dr Hong Hai, who will retire by rotation in accordance with Article 83 of the Company's Articles of Association and who, being eligible, will offer himself for re-election as Director.
6. To re-elect Dr Ow Chin Hock in accordance with Article 90 of the Company's Articles of Association.
7. To re-elect Mr Jimmy Phoon in accordance with Article 90 of the Company's Articles of Association.
8. To re-appoint Messrs Ernst & Young as Auditors of the Company to hold office until the next Annual General Meeting and to authorise the Directors to fix their remuneration.

SPECIAL BUSINESS

ORDINARY RESOLUTIONS

9. To consider and, if thought fit, to pass, with or without modifications, the following resolutions as Ordinary Resolutions:
 - 9.1 "To approve payment of Directors' Fees of \$266,256.79 (2001:- \$327,120.54) for the year ended 31 March 2002."
 - 9.2 "That subject to the Companies Act (Cap. 50) and the Articles of Association of the Company and the Listing Manual of the Singapore Exchange Securities Trading Limited, the Directors of the Company be and are hereby authorised pursuant to Section 161 of the Companies Act (Cap 50), to issue shares in the Company (whether by way of rights, bonus or otherwise) at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit, **PROVIDED ALWAYS THAT** the aggregate number of shares to be issued pursuant to this Resolution does not exceed 50 per cent of the total issued share capital of the Company for the time being, of which the aggregate number of shares that may be issued other than on a pro rata basis to existing shareholders shall not exceed 20 per cent of the total issued share capital of the Company for the time being, and, unless revoked or varied by the Company in general meeting, such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law or the Articles of Association of the Company to be held, whichever is the earlier."
 - 9.3 "That the Board of Directors of the Company be and is hereby authorised to offer and grant Options in accordance with the provisions of the SATS Employee Share Option Plan (the "Plan") and to allot and issue from time to time such number of ordinary shares of \$0.10 each in the capital of the Company as may be required to be issued pursuant to the exercise of the Options under the Plan, **PROVIDED ALWAYS THAT** the aggregate number of ordinary shares to be issued pursuant to the Plan shall not exceed 15 per cent of the total issued share capital of the Company from time to time."

NOTICE OF ANNUAL GENERAL MEETING

- 9.4 "That, for the purposes of Chapter 9A of the Listing Manual of the Singapore Exchange Securities Trading Limited:-
- (a) approval be and is hereby given, for the Company, its subsidiaries and target associated companies or any of them to enter into any of the transactions falling within the types of Interested Person Transactions as set out in the Company's Mandate for Interested Person Transactions approved at the Extraordinary General Meeting of the Company held on 7 July 2001 ("IPT Mandate"), with any party who is of the class of Interested Persons described in the IPT Mandate, **PROVIDED ALWAYS THAT** such transactions are made at arm's length and on normal commercial terms;
 - (b) such approval shall, unless revoked or varied by the Company in General Meeting, continue in force until the next Annual General Meeting of the Company; and
 - (c) the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including without limitation executing all such documents as may be required), as they and/or he may consider expedient or necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorized by the IPT Mandate and/or this Resolution."
10. To transact any other business which may arise and can be transacted at an annual general meeting.

NOTICE IS HEREBY GIVEN THAT, subject to approval being obtained at the 29th Annual General Meeting of the Company for the declaration of the final dividend which will be paid on 26 July 2002, the Transfer Books and Register of Members of the Company will be closed on 16 and 17 July 2002 for the preparation of dividend warrants.

Duly completed and stamped transfers received by the Company's Share Registrars, KPMG, at 138 Robinson Road #17-00, The Corporate Office, Singapore 068906, up to 5.00 pm on 15 July 2002 will be registered to determine shareholders' entitlement to the proposed final dividend. Subject as aforesaid, persons whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares in the capital of the Company as at 5.00 pm on 15 July 2002 will be entitled to the proposed final dividend.

By order of the Board

Annabelle Yip
Company Secretary

Dated this 5th day of June 2002
Singapore

EXPLANATORY NOTES ON ORDINARY BUSINESS RESOLUTION NOS. 3 TO 7 AND SPECIAL BUSINESS TO BE TRANSACTED

- i. In relation to Ordinary Business Resolutions Nos. 3 to 5, Mr Michael Tan will upon re-election continue to serve as Deputy Chairman of the Company and as a member of the SATS Board Committee and Remuneration Committee. Mr Richard Helfer will upon re-election continue to serve as the Chairman of the Remuneration Committee. Dr Hong Hai will upon re-election continue to serve as a member of the Remuneration Committee and Audit Committee. The Nominating Committee and the Board consider Mr Tan as a non-independent Director and Mr Helfer and Dr Hong as independent Directors. Please refer to the sections on Board of Directors and Corporate Governance in the SATS Annual Report for FY 2001-02 for more information relating to Mr Tan, Mr Helfer and Dr Hong.
- ii. In relation to Ordinary Business Resolutions Nos. 6 and 7, please refer to the sections on Board of Directors and Corporate Governance in the SATS Annual Report for FY 2001-02 for more information relating to Dr Ow and Mr Phoon. The Nominating Committee and the Board consider Mr Phoon as a non-independent Director and Dr Ow as an independent Director.
- iii. Ordinary Resolution No. 9.1 is to approve the payment of Directors' Fees of \$266,256.79 (2001:- \$327,120.54) for the year ended 31 March 2002, for services rendered by Directors on the Board as well as various Board Committees.
- iv. Ordinary Resolution No. 9.2 is to empower the Directors from the date of the above Meeting until the date of the next Annual General Meeting, to issue shares in the Company. The number of shares which the Directors may issue under this Resolution will not exceed 50 per cent of the issued share capital of the Company for the time being. For issues of shares other than on a pro rata basis to all shareholders, the aggregate number of shares to be issued shall not exceed 20 per cent of the total issued share capital of the Company for the time being.
- v. Ordinary Resolution No. 9.3 is to authorise the Directors to offer and grant options in accordance with the provisions of the Company's Employee Share Option Plan (the "Plan") and to allot and issue shares under the Plan. The modified and restated Plan was approved at the Extraordinary General Meeting of the Company held on 7 July 2001.
- vi. Ordinary Resolution No. 9.4 is to renew the modified and restated Shareholders' Mandate for Interested Person Transactions ("IPT Mandate") approved at the Extraordinary General Meeting of the Company held on 7 July 2001, authorizing the Company, its subsidiaries and target associated companies or any of them to enter into certain types of transactions with certain interested persons, as specified in the IPT Mandate.

NOTES

- 1. A member of the Company entitled to attend and vote at the Meeting is entitled to appoint not more than two (2) proxies to attend and vote in his stead. A proxy need not be a member of the Company.
- 2. The instrument appointing a proxy must be deposited at Robinson Road Post Office, P O Box 2114, Singapore 904114 not less than 48 hours before the time appointed for the Meeting.

1. For investors who have used their CPF monies to buy the Company's shares, this report is forwarded to them at the request of their CPF approved nominees and is sent solely FOR THEIR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

PROXY FORM

Singapore Airport Terminal Services Limited (Incorporated in the Republic of Singapore)

I/We, _____ (NRIC/ Passport No. _____)
of _____

being a *member/members of Singapore Airport Terminal Services Limited, hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings (No. of Shares)

and/or (delete as appropriate)

--	--	--	--

Or failing *him/her, the Chairman of the Annual General Meeting ("AGM") of the Company, as *my/our *proxy/proxies to attend and to vote for *me/us and on *my/our behalf and, if necessary, to demand a poll, at the AGM of the Company to be held on 9 July 2002 and at any adjournment thereof.

*I/We direct *my/our *proxy/proxies to vote for or against the Ordinary Resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given, the *proxy/proxies will vote or abstain from voting at *his/their discretion, as *he/they will on any other matter arising at the AGM and at any adjournment thereof. If no person is named in the above boxes, the Chairman of the AGM shall be *my/our *proxy/proxies to vote, for or against the Ordinary Resolutions to be proposed at the AGM as indicated hereunder, for *me/us and on *my/our behalf at the AGM and at any adjournment thereof.

No.	Resolution	**For	**Against
ORDINARY BUSINESS			
1	Adoption of the Directors' Report, Audited Accounts and the Auditors' Report		
2	Declaration of final dividend		
3	Re-election of Mr Michael Tan retiring by rotation in accordance with Article 83		
4	Re-election of Mr Richard Helfer retiring by rotation in accordance with Article 83		
5	Re-election of Dr Hong Hai retiring by rotation in accordance with Article 83		
6	Re-election of Dr Ow Chin Hock standing for re-election in accordance with Article 90		
7	Re-election of Mr Jimmy Phoon standing for re-election in accordance with Article 90		
8	Re-appointment and remuneration of Auditors		
SPECIAL BUSINESS			
9.1	Approval of Directors' Fees		
9.2	Authority for Directors to issue shares pursuant to Section 161 of the Companies Act (Cap 50)		
9.3	Authority for Directors to offer and grant options and issue shares in accordance with the provisions of the SATS Employee Share Option Plan		
9.4	Approval of Shareholders' Mandate for Interested Person Transactions		

* Delete Accordingly

** Please indicate your vote "For" or "Against" with a "✓" within the box provided

Dated this _____ day of _____ 2002

Total number of Ordinary Shares held: _____

Signature(s) of Shareholder(s) or Common Seal

IMPORTANT:
Please read Notes on the reverse.

NOTES:-

1. A member of the Company entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote in his stead. Any such proxy need not be a member of the Company.
2. Where a member appoints two proxies, he must specify the proportion of his shareholding to be represented by each proxy, failing which the appointments will be deemed in the alternative.
3. The instrument appointing a proxy or representative must be signed by the appointor or his duly authorised attorney or if the appointor is a corporation, it must be executed either under its common seal or signed by its attorney or officer duly authorised.
4. A corporation which is a member may also appoint by resolution of its directors or other governing body, an authorised representative or representatives in accordance with its Articles of Association and Section 179 of the Companies Act (Cap 50), to attend and vote on its behalf.
5. The instrument appointing a proxy or proxies (together with the power of attorney or other authority, if any, under which it is signed or a notarially certified copy thereof) must be deposited at Robinson Road Post Office, P.O. Box 2114 Singapore 904114, at least 48 hours before the time appointed for the AGM.
6. On a show of hands, the Chairman of the AGM, who may be appointed as proxy by one or more members and who may also be a member in his own name, may vote as he deems fit, subject to applicable law.
7. A member should insert the total number of Ordinary Shares held. If the member has Ordinary Shares entered against his name in the Depository Register (as defined in Section 130A of the Companies Act (Cap 50)), he should insert that number of Ordinary Shares. If the member has Ordinary Shares registered in his name in the Register of Members, he should insert that number of Ordinary Shares. If the member has Ordinary Shares entered against his name in the Depository Register as well as Ordinary Shares registered in his name in the Register of Members, he should insert the aggregate number of Ordinary Shares. If no number is inserted, this form of proxy will be deemed to relate to all the Ordinary Shares held by the member.
8. The Company shall be entitled to reject this instrument of proxy if it is incomplete, or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in this instrument of proxy. In addition, in the case of a member whose Ordinary Shares are entered in the Depository Register, the Company shall be entitled to reject this instrument of proxy which has been lodged if such member is not shown to have Ordinary Shares entered against his name in the Depository Register at least 48 hours before the time appointed for holding the AGM as certified by The Central Depository (Pte) Limited to the Company.

FOLD ALONG THIS LINE



Affix
Postage
Stamp

The Company Secretary
SINGAPORE AIRPORT TERMINAL SERVICES LIMITED
Robinson Road Post Office
P O Box 2114
Singapore 904114

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REQUEST FORM

Singapore Airport Terminal Services Limited (Incorporated in the Republic of Singapore)

5 June 2002

Dear Shareholder,

This is a copy of the Summary Financial Report ("SFR") of Singapore Airport Terminal Services Limited ("SATS") for financial year 2001/02. The SFR contains a review of the SATS Group for the year ended 31 March 2002. It also contains a summary of the audited financial statements of SATS and the SATS Group for that financial year. We will continue to send you a copy of the SFR for subsequent financial years, for as long as you are a SATS shareholder, unless you indicate or had previously indicated otherwise.

The Directors' Report and the full financial statements of SATS and the SATS Group are set out in a separate report called the Annual Report. This report is available to all SATS shareholders at no cost upon request.

If you wish to receive a copy of the Annual Report for the financial year 2001/02 and for subsequent financial years for as long as you are a shareholder, please complete the request form below by ticking the appropriate box, and return it to us at the address specified overleaf, by no later than 13 June 2002. **If we do not receive your request form, it will indicate that you do not wish to receive the Annual Report for the financial year 2001/02 and for future financial years.** Nonetheless, please note that you may change your wishes in respect of our SFR and Annual Report for future financial years. Also, if you had previously indicated your wishes to us in connection with your receipt of the SFR and/or Annual Report for this and future financial years, we will take it that there have been no changes to your wishes and will act accordingly unless you inform us otherwise.

Yours faithfully

For **SINGAPORE AIRPORT TERMINAL SERVICES LIMITED**

ANNABELLE YIP

Company Secretary

TO: SINGAPORE AIRPORT TERMINAL SERVICES LIMITED

Robinson Road Post Office
PO Box 2114
Singapore 904114

NB. Please tick only one box. Incomplete or incorrectly completed forms will not be processed.

- Please do not send to me/us the Summary Financial Report and Annual Report for as long as I am/we are shareholder(s) of Singapore Airport Terminal Services Limited.
- Please send to me/us the Annual Report in addition to the Summary Financial Report for financial year 2001/02 and for as long as I am/we are shareholder(s) of Singapore Airport Terminal Services Limited.

Name(s) of shareholder(s): _____

NRIC/Passport Number(s): _____

#CDP Securities Account Number:

1	6	8	1	-					-				
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Address: _____

Signature(s): _____ Date: _____

this is only applicable if your shares in SATS are registered with The Central Depository (Pte) Limited

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Permit No. 06426



The Company Secretary
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Singapore 904114

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